Amended Request for Proposal (RFP)

For

Selection of Media, Branding & Communication Partner for Investment Promotion Campaign of Punjab

Date: August 08, 2013

Punjab Infotech

(Punjab Information & Communication Technology Corporation Ltd.)
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DISCLAIMER

The information contained in this Request for Proposal document (the "RFP") or subsequently provided to Bidder(s), whether verbally or in documentary or any other form by or on behalf of the The Punjab Information & Communication Technology Corporation Ltd (PICTC) or any of their employees or advisors, is provided to Bidder(s) on the terms and conditions set out in this RFP and such other terms and conditions subject to which such information is provided.

This RFP is not an agreement and is neither an offer nor invitation by the PICTC to the prospective Bidders or any other person. The purpose of this REP is to provide interested parties with information that may be useful to them in preparing their technical proposals and financial offers pursuant to this RFP (the Proposal").

This RFP includes statements, which reflect various assumptions and assessments arrived at by the PICTC in relation to the Assignment. Such assumptions, assessments and statements do not purport to contain all the information that each Bidder may require. This RFP may not be appropriate for all persons, and it is not possible for the PICTC, its employees or advisors to consider the investment objectives, financial situation and particular needs of each party who reads or uses this RFP. The assumptions, assessments, statements and information contained in this RFP may not be complete, accurate, adequate or correct. Each Bidder should, therefore, conduct its own investigations and analysis and should check the accuracy, adequacy, correctness, reliability and completeness of the assumptions, assessments, statements and information contained in this RFP and obtain independent advice from appropriate sources. Information provided in this RFP to the Bidder(s) is on a wide range of matters, some of which depends upon interpretation of law. The information given is not an exhaustive account of statutory requirements and should not be regarded as a complete or authoritative statement of law. PICTC accepts no responsibility for the accuracy or otherwise for any interpretation or opinion on law expressed herein. PICTC, its employees and advisors make no representation or warranty and shall have no liability to any person, including any Bidder or Bidder under any law, statute, rules or regulations or tort, principles of restitution or unjust enrichment or otherwise for any loss, damages, cost or expense which may arise from or be incurred or suffered on account of anything contained in this RFP or otherwise, including the accuracy, adequacy, correctness, completeness or reliability of the RFP and any assessment, assumption, statement or information contained therein or deemed to form part of this RFP or arising in any way in this Bid Stage. PICTC also accepts no liability of any nature whether resulting from negligence or otherwise howsoever caused arising from reliance of any Bidder upon the statements contained in this RFP. PICTC may in its absolute discretion, but without being under any obligation to do so, update, amend or supplement the information, assessment or assumptions contained in this RFP. The issue of this RFP does not imply that PICTC is bound to select a Bidder or to appoint the Selected Bidder or Media, Branding and Communication Partner, as the case may be, for the Assignment and PICTC reserves the right to reject all or any of the Bidders or Proposals without assigning any reason whatsoever.

The Bidder shall bear all its costs associated with or relating to the preparation and submission of its Proposal including but not limited to preparation, copying, postage, delivery fees, expenses associated with any demonstrations or presentations which may be required by PICTC or any other costs incurred in connection with or relating to its Proposal. All such costs and expenses will remain with the Bidder and the Selection of Media, Branding & Communication Partner for An Investment Promotion Campaign of Punjab.

PICTC shall not be liable in any manner whatsoever for the same or for any other costs or other expenses incurred by a Bidder in preparation or for submission of the Proposal, regardless of the conduct or outcome of the Bidding Process.

Section 2. Document Control/Data Sheet				
S. No.	Particulars	Details		
1.	Document Reference Number	PICTC/IR/MBC/2013/002A		
2.	Start date for issue of Tender Documents	08 th August, 2013 (10:00 AM onwards)		
3.	Last Date of Issue of Tender Documents	19 th August, 2013 (till 4:00 PM)		
4.	Last date of submission of Queries	13 th August, 2013 (till 3:00 PM)		
5.	Reply to Queries	14 th August,2013 (at 3:00 PM)		
6.	Last date and time for submission of bids	19 th August, 2013 (till 4:00 PM)		
7.	Date and time of opening of bids (pre-qualification and technical bids)	19 th August, 2013 (at 4:15 PM)		
8.	Technical presentations	21 st August, 2013 (12:00 Noon)		
9.	Opening of Financial Proposals	22 nd August, 2013 (11:00 AM)		
10.	Selection of MBCP(Media, Branding & Communication Partner)	22 nd August, 2013		
11.	Office address, Venue for pre-bid meeting, opening and evaluation of Bids	Punjab Information & Communications Technology Corporation Ltd. (Punjab Infotech), 5 th & 6 th Floor , Udyog Bhawan, 18 Himalaya Marg, Sector-17, Chandigarh – 160017		

12.	Cost of Tender Document by DD	Rs 3000/- (Rupees Three Thousand Only)
13.	Earnest Money Deposit by DD	Rs 3, 00, 000/- (Rupees Three Lacs only)
14.	Contact Details	Email id: punjabinfotech@punjabinfotech.gov.in Phone: 0172-5256400 Fax – 91-172- 2702423
15.	Tender documents on Website	http://www.punjabinfotech.gov.in
16.	Method of Selection	QCBS (70:30)

Note: In case a Central/ State Holiday are declared on any dates as specified above, the event will be held on the next working day at the same time and venue.

(i) Introduction

A Background

- A.1 Punjab is one of the preferred investment destinations in the country driven by a positive business environment in the State. The State aims to provide a robust policy regime to attract investments and ensure their aftercare for which Government of Punjab is planning an Investment Promotion Campaign. The main emphasis will be the following
 - (i) Fiscal incentives for the new Industries and defining of departmental Policies framework
 - (ii) Regulatory matters aimed at ease of regulatory compliance
 - (iii) Investor Facilitation and Policy advocacy
 - (iv) Industrial Infrastructure Development
 - (v) Skill development
 - (vi) Creating enterprises eco system
 - (vii) State promotion campaign and updation of database portal
 - (viii) Providing system of tracking investments
- A.2 The State of Punjab has announced fiscal incentives for attracting investments in the following sectors:
 - (i) Manufacturing Sector
 - (ii) Integrated Textile Units
 - (iii) Food processing and Agro Industry
 - (iv) Information Technology and Hardware manufacturing sectors

Government of Punjab is planning to promote investments in sectors such as manufacturing, infrastructure, IT/ITeS, Food processing, Auto Components and many other mega projects in private sector. In order to attract investment from private sectors and to sensitize them for investment in Punjab, road-shows, mega events, conferences shall be organized at national and international level

- A.3 The investment promotion campaign will be handled by all concerned Departments of Govt. of Punjab and the following agencies:
 - (i) Department of Public Relations, Punjab (DPR)
 - (ii) Punjab State Industrial Development Corporation Ltd (PSIDC),
 - (iii) Punjab Information & Technology Corporation Ltd (PICTC),
 - (iv) Punjab Infrastructure Development Board (PIDB),
 - (v) Punjab Agro Industries Corporation Ltd (PAIC),
 - (vi) Punjab Energy Development Authority (PEDA)
 - (vii) Urban Development Authorities including PUDA/ GMADA etc.
 - (viii) Punjab State Power Corporation Ltd(PSPCL)
 - (ix) Punjab Pollution Control Board (PPCB)
 - (x) Department of Investment Promotion

Punjab Information & Communication Technology (PICTC) will be the nodal agency responsible for overall coordination of the media campaign on behalf of Govt. of Punjab and will be referred to as client hereafter. The Client is already in the process of engaging the services of Knowledge Partner for the Investment Promotion Campaign.

- A.4 The Major Regulatory Departments/ Agencies comprise of the following:
 - (i) Science, Technology and Environment
 - (ii) Housing and Urban Development
 - (iii) Local Government
 - (iv) Director of Factories
 - (v) Labour Commissioner
 - (vi) Power Department
 - (vii) Excise and Taxation
 - (viii) Forest and Wildlife
 - (ix) Land and Revenue
 - (x) Industries and Commerce

B Objective of the assignment

Govt. of Punjab, in its endeavor to facilitate entrepreneurs, has concrete plans to create awareness among existing and prospective entrepreneurs about the current incentives and facilities being offered by Government of Punjab for facilitating Investment. In this backdrop, the state has plans to participate in and organize events, conferences, seminars, road shows, business development Conference, G2B Conference etc.

To meet out the above objectives, the Client intends to engage a Media, Branding & Communication Partner for Investment Promotion of Punjab. The Media, Branding & Communication partner shall coordinate with various departments and stake holders including Public Relations, Tourism, Health, Power, Local Government, Housing and Urban Development, Forest, Labour and Factories, Technical Education, Industries & Commerce, Revenue, Excise and Taxation etc.

1.1. Request for Proposal

The Client invites Request for Proposal (RFP) (the "Proposals") for selection of Media, Branding & Communication Partner (the "Bidder") to undertake the assignment as defined on the Terms and Conditions mentioned in this RFP document through an open competitive bidding process in accordance with the procedure set out herein.

1.2. Procurement of RFP Document

RFP document can be downloaded from the official website of the Client at http://www.punjabinfotech.gov.in /

1.3. Validity of the Proposal

The Proposal shall be valid for a period of not less than 90 days from the Proposal Due Date (the "**PDD**").

1.4. Brief description of the Selection Process

The Client has adopted a single stage of bidding process with a Quality and Cost Based System (QCBS) having two stages of evaluation (collectively the "Selection Process") in evaluating the Proposals. In the first stage of evaluation, a technical evaluation will be carried out as specified in Clause 4.1. Based on this technical evaluation, a list of short-listed applicants shall be prepared for Selection of Media, Branding & Communication Partner for Investment Promotion Campaign of Punjab. In the second stage, a financial evaluation will be carried out as specified in Clause 4.3. Proposals will finally be ranked according to their combined technical and financial scores as specified in Clause 4.4. The first ranked Applicant (the "Selected Applicant") may, if necessary, be invited for clarifications and reconfirmation of commitments and its obligations under this RFP, while the second ranked Applicant will be kept in reserve.

1.5. Currency Conversion rate and payment

All payments to the Consultant shall be made in INR in accordance with the provisions of this RFP.

1.6. Schedule of selection Process

As per data sheet

1.7. Communications

All communications including the submission of proposal should be addressed to:

The Managing Director

Punjab Information & Communication Technology Corporation Ltd

Udyog Bhawan, 18 Himalaya Marg Sector 17 Chandigarh

punjabinfotech@punjabinfotech.gov.in

www.punjabinfotech.gov.in

All Communication, including the envelopes, should contain the following information, to be marked at the top in bold letters:

"Selection of Media, Branding & Communication Partner for Investment Promotion Campaign"

(ii) Instruction to Bidders

A. General

2.1. Scope of Proposal

- 2.1.1. Detailed description of the objectives, scope of services and other requirements relating to services are specified in this RFP. The manner in which the Proposal is required to be submitted, evaluated and accepted is explained in this RFP.
- 2.1.2. Bidders are advised that the selection of Media, Branding & Communication Partner shall be on the basis of an evaluation by the Client through the Selection Process specified in this RFP. Bidders shall be deemed to have understood and agreed that no explanation or justification for any aspect of the Selection Process will be given and that the Client's decisions are without any right of appeal whatsoever.
- 2.1.3. The Bidder shall submit its Proposal in the form and manner specified in this RFP. The Technical proposal shall be submitted in the form at Appendix-I and the Financial Proposal shall be submitted in the form at Appendix-II. Upon selection, the Bidder shall be required to enter into an agreement with the Client.

2.2. Conditions of Eligibility of Bidders

- 2.2.1. Bidders must read carefully the conditions of eligibility (the "Conditions of Eligibility") provided herein. Proposals of only those Bidders who satisfy the Conditions of Eligibility will be considered for evaluation.
- 2.2.2. To be eligible for evaluation of its Proposal, the Bidder shall fulfill the following Minimum Eligibility Criteria:
 - (i) The Bidder should have Offices at least in two cities in India including one in Delhi/NCR or Mumbai.
- (ii) The Bidder should have been in the business of providing Media Branding and communication services in India to the government sector and/ or reputed private companies for at least 5 years and should have experience in handling public relations

- for at least one State/ Central Government or its agencies for assignment. (Work orders to be attached).
- (iii) The Bidder should have an Annual average Turnover of Rs. 05 (Five) crores or above from MBC and PR activities in India (excluding revenue from publication) in last three financial years. (Audited balance sheets for last three years and CA certificate for the requisite turnover to be attached).
- (iv) The Bidder should have experience as Media, Branding & Communication and Public Relations Firm for at least one State/ Central Government or its agencies for assignment of Investment Promotion campaign in India as a single project of minimum 6 months duration.
 - Documents viz. Letter of Award/Agreement, duly certified by the authorized signatory of the bidding company/ to be enclosed.
- (v) The bid can be submitted by a consortium. In that case the consortium members should give details of its members shareholding, roles and responsibilities. The lead member should hold 51 % or more share and the credentials of only lead member shall be considered for the purpose of eligibility and evaluation. There shall not be more than 3 consortium members and the liability of consortium applicants shall be joint and several.

2.3 Conflict of Interest

The selected Bidder shall not receive any remuneration in connection with the assignment except as provided in the Agreement. The team deployed by Media, Branding & Communication Partner shall not engage in consulting activities that conflict with the interest of the Client under this Agreement and shall be excluded from downstream supply of goods or construction of works or purchase of any asset or provision of any other service related to the assignment other than a continuation of the Services under the ongoing contract. The team engaged for this assignment should not be deployed in similar nature of assignment of any other state during the assignment period. It should be the requirement of the assigned works that the Media, Branding & Communication Partner should provide professional, objective and impartial advice and

at all times and hold the Client's interests paramount, and that in providing advice they avoid conflicts with other assignments and their own corporate interests.

2.4 Number of Proposals

A Bidder is eligible to submit only one proposal for the Media, Branding & Communication Partner.

2.5 Cost of Proposal

2.5.1 Cost of Proposal

The Bidders shall be responsible for all of the costs associated with the preparation of their Proposals and their participation in the Selection Process. The Client will not be responsible nor in any way liable for such costs, regardless of the conduct or outcome of the Selection Process.

2.5.2Cost of RFP Document

The RFP Document can be purchased from the office of the Client, Udyog Bhawan; 18 Himalaya Marg; Sector 17; Chandigarh; India at the cost of Rs. 3000/- in the form of Demand Draft of any nationalized/scheduled bank in favor of the Client payable at Chandigarh. The RFP document can also be downloaded from the website www.punjabinfotech.gov.in however while submitting the proposal it should be accompanied with a demand draft of Rs. 3000/-. The proposal without the cost of the document will not be considered for evaluation.

2.6 Acknowledgement by Applicant

It shall be deemed that by submitting the Proposal, the Applicant has:

- (a) Made a complete and careful examination of the RFP;
- (b) Acknowledged that it does not have a Conflict of Interest; and
- (c) Agreed to be bound by the undertaking provided by it under and in terms hereof.

2.7 Right to reject any or all Proposals

- 2.7.1 Notwithstanding anything contained in this RFP, the Client reserves the right to accept or reject any Proposal and to annul the Selection Process and reject all Proposals, at any time without any liability or any obligation for such acceptance rejection or annulment, and without assigning any reasons thereof.
- 2.7.2The Client reserves the right to reject any Proposal if:
 - (a) At any time, a material misrepresentation/unfair means is made or uncovered, or
 - (b) The Bidder does not provide, within the time specified by the Client, the supplemental information sought by the Client for evaluation of the Proposal.
- 2.7.3 Such misrepresentation/ improper response may lead to the disqualification of the Bidder. If such disqualification/rejection occurs after the Proposals have been opened and the highest ranking Bidder gets disqualified / rejected, then THE the Client reserves the right to consider the next best Bidder, or any other measure as may be deemed fit in the sole discretion of the Client including annulment of the Selection Process.

B. Documents

2.8 Contents of the RFP

This RFP comprises the Disclaimer set forth hereinabove, the contents as listed below and will additionally include any Modification / Addendum / Amendment / Corrigendum issued in accordance with Clause 2.10:

RFP

- 1. Introduction
- 2. Instructions to Bidders
- 3. Terms of Reference (TOR)
- 4. Criteria and Procedure of Evaluation

Schedule

Appendices

Appendix-I: Technical Proposal

Form 1 : Letter of Proposal

Form 2 : Particulars of the Bidder

Form 3 : Financial Capacity of the Bidder

Form 4 (a) : Experience as media & communication partner

Form 4 (b) : Experience as media & communication partner

Form 5 (a) : Write up on Understanding of the current positioning of Punjab

Form 5 (b) : Write up on Strategy & Action Plan

Form 6 : CVs of proposed Team Members

Form 7 : Composition of the Team and Task(s) of Team Members

Appendix – II: Financial Proposal

Form 1 : Financial Proposal

Appendix-III

1. Form of Agreement

2. Form of Bank Guarantee for Performance Security

3. Form of Power of Attorney

2.9 Clarifications

2.9.1 Bidders requiring any clarification on the RFP may send their queries to the Client in

writing (by post or e-mail) before the date mentioned in the Schedule of Selection Process at Clause 1.6.

2.9.2 The Client reserves the right not to respond to any questions or provide any clarifications, in its sole discretion, and nothing in this Clause shall be taken or read as compelling or requiring the Client to respond to any question or to provide any clarification.

2.10 Amendment / Modification of RFP

- 2.10.1 At any time prior to the deadline for submission of Proposal, the Client may, for any reason, whether at its own initiative or in response to clarifications requested by the Bidder, modify the RFP document by the issuance of Modified RFP / Addendum/ Amendment through posting it only on its Website.
- 2.10.2 All such amendments/modified RFP will be posted only on the Website and shall not be published in any newspaper and will be binding on all Bidders.
- 2.10.3 In order to afford the Bidders a reasonable time for taking an amendment into account, or for any other reason, the Client may, in its sole discretion, extend the Proposal Due Date.

C. Preparation & Submission of Proposal

2.11 Language

The Proposal with all accompanying documents (the "**Documents**") and all Communications in relation to or concerning the Selection Process shall be in English Language and strictly on the forms provided in this RFP. No supporting document or printed literature shall be submitted with the Proposal unless specifically asked for and in case any of these documents is in another language, it must be accompanied by an accurate translation of the relevant passages in English, in which case, for all purposes of interpretation of the Proposal, the translation in English shall prevail.

2.12 Format and signing of Proposal

- 2.12.1 The Bidder shall provide all the information sought under this RFP. The Client would evaluate only those Proposals that are received in the specified forms and complete in all respects.
- 2.12.2 The Bidder shall prepare one original set of the Documents comprising separate sealed envelopes containing the technical (with originals/ copies of documents required to be submitted along therewith pursuant to this RFP) and financial proposal, clearly marked as Technical Proposal and Financial Proposals. Both these envelops will be placed in a single envelope clearly marked "ORIGINAL". In addition, the applicant shall submit 1 (one) copy of only the Technical Proposal marked "COPY" and not the copy of Financial Proposal in any case. The proposal will be submitted in accordance with the clause 2.15. In the event of any discrepancy between the originals and the copies, the original shall prevail.
- 2.12.3 The Proposal shall be typed and signed by the authorized signatory of the Bidder who shall initial each page. All the alterations, omissions, additions, or any other amendments made to the Proposal shall be initialed by the person(s) signing the Proposal. The Proposals must be properly signed by a duly authorized person holding the Power of Attorney (the "Authorized Representative").

A copy of the Power of Attorney certified under the hands of a director of the Bidder or a notary public on the specified form shall accompany the Proposal.

2.13 Technical Proposal

- 2.13.1 Bidders shall submit the technical proposal in the formats at Appendix-I (the "Technical Proposal").
- 2.13.2 While submitting the Technical Proposal, the Bidder shall, in particular, ensure that CVs of team members duly signed by the authorized signatory have been submitted;
- 2.13.3 Failure to comply with the requirements shall make the Proposal liable to be

rejected.

- 2.13.4 The Technical Proposal shall not include any financial information relating to the Financial Proposal.
- 2.13.5 The Client reserves the right to verify all statements, information and documents, submitted by the Bidder in response to the RFP. Failure of the Client to undertake such verification shall not relieve the Bidder of its obligations or liabilities hereunder nor will it affect any rights of the Client there under.
- 2.13.6 In case it is found during the evaluation or at any time before signing of the Agreement or after its execution and during the period of subsistence thereof, that one or more of the eligibility conditions have not been met by the Bidder or the Bidder has made material misrepresentation or has given any materially incorrect or false information, the Bidder shall be disqualified forthwith if not yet appointed as the Consultant either by issue of the LOA or entering into of the Agreement, and if the Bidder has already been issued the LOA or has entered into the Agreement, as the case may be, the same shall, notwithstanding anything to the contrary contained therein or in this RFP, be liable to be terminated, by a communication in writing by the Client without the Client being liable in any manner whatsoever to the Applicant or Consultant, as the case may be. In such an event, the Client shall forfeit and appropriate the performance Security and also preestimated compensation and damages payable to the Client as mutually agreed for, inter alia, time, cost and effort of the Client without any other right or remedy that may be available to the Client.

2.14 Financial Proposal

2.14.1 Bidders shall submit the financial proposal in the format at Appendix-II (the "Financial Proposal") clearly indicating the total lump-sum cost of the Consultancy in both figures and words, in Indian Rupees, and signed by the Applicant's authorized signatory. In the event of any difference between figures and words, the amount indicated in words shall be taken into account.

- 2.14.2 While submitting the Financial Proposal, the Bidder shall ensure the following:
 - (i) All the costs associated with the assignment shall be included in the Financial Proposal. These shall cover remuneration for all the Personnel (Expatriate and Resident, in the field, office etc), equipment, surveys, overhead charges viz. travelling, boarding and lodging and out of pocket expenses in India. The expenditure involved in lodging, fooding, travelling and other incidental charges during international roadshows would be met by the Client as per the norms of Govt. of Punjab. The total amount indicated in the Financial Proposal shall be without any condition and shall be final and binding. In case any assumption or condition is indicated in the Financial Proposal, it shall be considered non-responsive and liable to be rejected.
 - (ii) The Financial Proposal shall take into account all expenses and tax liabilities including Service Tax. For the avoidance of doubt, it is clarified that all taxes shall be deemed to be included in the costs shown under different items of the Financial Proposal. Further, all payments shall be subject to deduction of taxes at source as per applicable laws.
 - (iii) Costs shall be expressed in INR.

2.15 Submission of Proposal

- 2.15.1 The Bidder shall submit the Proposal in hard bound form with all pages numbered serially and by giving an index of submissions. Each page of the submission shall be signed by indelible ink by the Authorized Representative of the Bidder. The Bidder shall be responsible for its accuracy and correctness as per the version uploaded in the website by the Client and shall ensure that there are no changes caused in the content of the downloaded document. In case of any discrepancy between the downloaded or photocopied version of the RFP and the original RFP issued by the Client the later shall prevail.
- 2.15.2 The Proposal will be sealed in an outer envelope which will bear the address of the Client and mentioning the name and address of the Bidder. It shall also bear on top, the following:

"Do not open, except in presence of the authorized representative(s) of PICTC"

If the envelope is not sealed and marked as instructed above, the Client assumes no responsibility for the misplacement or premature opening of the contents of the Proposal submitted.

- 2.15.3 The aforesaid outer envelope will contain two separate sealed envelopes; one clearly marked "**Technical Proposal**" and the other clearly marked "**Financial Proposal**". The envelope marked "Technical Proposal" shall contain:
 - (a) Application in the prescribed format (Form 1 of Appendix-I) along with Forms 2 to 7 of Appendix-I and supporting documents;
 - (b) C.A Certificate of average turnover for the preceding three years as mentioned in this document according to the clause 2.2.2; and
 - (c) EMD as specified in Clause No. 2.19.1 in a separate sealed envelope
 - (d) Demand draft for the Cost of RFP Document if downloaded from web site or copy of the receipt if purchased from the Client as specified in Clause No 2.5.2 in a separate sealed envelope.

The envelope marked "Financial Proposal" shall contain the financial proposal in the prescribed format (Form 1 of Appendix-II).

- 2.15.4 The Technical Proposal and Financial Proposal shall be typed and signed by the authorized signatory of the Bidder. All pages of the original Technical Proposal and Financial Proposal must be numbered and initialed by in indelible ink by the person or persons signing the Proposal.
- 2.15.5 The completed Proposal must be delivered on the specified time on Proposal Due Date. Proposals submitted by fax, telex, telegram or e-mail shall not be entertained.
- 2.15.6 The Proposal shall be made in the Forms specified in this RFP. Any attachment to such Forms must be provided on separate sheets of paper and only information that is directly relevant should be provided. This may include photocopies of the relevant pages of printed documents.
- 2.15.7 The Financial proposal shall be firm throughout the period of performance of the assignment up to and discharge of all obligations of the Consultant under the

Agreement.

2.16 Proposal Due Date

- 2.16.1 As per control sheet
- 2.16.2 The Client may, in its sole discretion, extend the Proposal Due Date by issuing a Corrigendum in accordance with Clause 2.10.

2.17 Late Proposals

Proposals received by the Client after the specified time on Proposal Due Date shall not be eligible for consideration and shall be summarily rejected.

2.18 Modification/ substitution/ withdrawal of Proposals

No Proposal shall be modified, substituted, or withdrawn by the Bidder after its submission.

2.19 Earnest Money Deposit (EMD)

- 2.19.1 The Bidder shall furnish as part of its Proposal, an EMD of Rs. 3, 00,000/- (Rs. Three lakhs) in the form of Demand Draft of any scheduled bank in favor of Punjab Information & Communication Technology Corporation Ltd. payable at Chandigarh.
- 2.19.2 Any Proposal not accompanied by the EMD shall be rejected by the Client as non-responsive.
- 2.19.3 The Client shall not be liable to pay any interest on the EMD and the same shall be interest free.
- 2.19.4 The Bidder, by submitting its proposal pursuant to this RFP, shall be deemed to have acknowledged that without prejudice to the Client's any other right or remedy hereunder or in law or otherwise, the EMD shall be forfeited and appropriated by the Client under the following conditions:
 - (a) If a Bidder engages in any of the Prohibited Practices; or follow unfair means

- (b) If a Bidder withdraws its Proposal during the period of its validity as specified in this RFP and as extended by the Bidder from time to time; or
- (c) If the Selected Bidder fails to clarify or reconfirm its commitments as required vide Clause 2.22.1
- (d) In the case of a Selected Bidder, if the Bidder fails to sign the Agreement as specified in Clause 2.28; or
- (e) If the Bidder is found to have a Conflict of Interest as specified in Clause 2.3.

D. Evaluation Process

2.20 Evaluation of Proposals

- 2.20.1 The Client shall open the Proposals on the Proposal Due Date, and in the presence of the Bidders who choose to attend. The envelopes marked "Technical Proposal" shall be opened first. The envelopes marked "Financial Proposal" shall be kept sealed for opening at a later date.
- 2.20.2 Proposals for which a notice of withdrawal has been submitted in accordance with Clause 2.18 shall not be opened.
- 2.20.3 Prior to evaluation of Proposals, the Client will determine whether each Proposal is responsive to the requirements of the RFP. A Proposal shall be considered responsive only if:
 - (a) It is received in the form specified at Appendix-I (Technical Proposal);
 - (b) It is received by the Proposal Due Date including any extension thereof pursuant to Clause 2.16;
 - (c) It is accompanied by the EMD as specified in Clause 2.19.1.
 - (d) It is accompanied by demand draft for the Cost of RFP document if it is downloaded from web site or copy of the receipt if it is purchased from the

Client

- (e) It is signed, sealed, hard bound and marked as stipulated in Clause 2.12 and 2.15;
- (f) It is accompanied by the Power of Attorney as specified in Clause 2.2.3;
- (g) It contains all the information (complete in all respects) as requested in the RFP;
- (h) It does not contain any condition or qualification; and
- (i) It contains documentary evidence for experience in related projects viz. Letter of Award/Agreement, duly certified by the authorized signatory of the bidding company as per para 4.1
- (j) It is non-responsive in terms hereof.
- 2.20.4 The Client reserves the right to reject any Proposal which is non-responsive and no request for alteration, modification, substitution or withdrawal shall be entertained by the Client in respect of such Proposals.
- 2.20.5 The Client would subsequently examine and evaluate Proposals in accordance with the Selection Process specified at Clause 1.6 and the criteria set out in Section 4 of this RFP.
- 2.20.6 After the technical evaluation, the Client would prepare a list of shortlisted Bidders for opening of their Financial Proposal, who would be communicated by E-mail/Fax/Phone. The opening of Financial Proposals shall be done in presence of representatives of Bidders who choose to be present. The Client will not entertain any query or clarification from Bidders who fail to qualify at any stage of Selection Process. The financial evaluation and final ranking of the Proposals would be carried out in terms of Clause 4.3 and 4.4.
- 2.20.7 Bidders are advised that Selection will be entirely at the discretion of the Client.

Bidders will be deemed to have understood and agreed that no explanation or justification on any aspect of the Selection Process or Selection will be given.

2.20.8 Any information contained in the Proposal shall not in any way be construed as binding on the Client its agents, successors or assigns, but shall be binding against the Bidder if the work is subsequently awarded to it.

2.21 Confidentiality

Information relating the examination, clarification, evaluation, and to recommendation for the selection of Bidders shall not be disclosed to any person who is not officially concerned with the process or is not a retained professional adviser advising the Client in relation to or matters arising out of, or concerning the Selection Process. The Client will treat all information, submitted as part of the Proposal, in confidence and will require all those who have access to such material to treat the same in confidence. The Client may not divulge any such information unless it is directed to do so by any statutory entity that has the power under law to require its disclosure or is to enforce or assert any right or privilege of the statutory entity and/or the Client.

2.22 Clarifications

- 2.22.1 To facilitate evaluation of Proposals, the Client may, at its sole discretion, seek clarifications from any Bidder regarding its Proposal. Such clarification(s) shall be provided within the time specified by the Client for this purpose. Any request for clarification(s) and all clarification(s) in response thereto shall be in writing.
- 2.22.2 If a Bidder does not provide clarifications sought under Sub-Clause 2.22.1 above within the specified time, its Proposal shall be liable to be rejected. In case the Proposal is not rejected, the Client may proceed to evaluate the Proposal by construing the particulars requiring clarification to the best of its understanding, and the Bidder shall be barred from subsequently questioning such interpretation of the Client.

E. Appointment of Media, Branding & Communication Partner

2.23 Selected Bidder

The first ranked Bidder (the "Selected Bidder") may, if necessary, be invited for clarifications and reconfirmation of commitments and its obligations under this RFP, deployment of Key Personnel, methodology and quality of the work plan.

2.24 Substitution of Key Personnel

The Client will not normally consider any request of the Selected Bidder for substitution of Key Personnel. Substitution, will only be permitted if the Key Personnel is not available for reasons of any incapacity due to health, subject to equally or better qualified and experienced personnel being provided to the satisfaction of the Client.

2.25 Indemnity

The Media, Branding & Communication Partner will indemnify the Client for any direct loss or damage that is caused due to the Media, Branding & Communication Partner's fraud, willful misconduct, gross negligence, breach of confidentiality or breach of third party intellectual property right or in the performance of the services.

2.26 Award of Work

After selection, a Letter of Award (the "LOA") shall be issued by the Client to the Selected Bidder and the Selected Bidder shall, within 3 (three) days of the receipt of the LOA accept the same. In the event of non-receipt of acceptance of the LOA by the Selected Bidder by the stipulated date, the Client may, unless it consents to extension of time for submission thereof, forfeit the EMD of such Applicant, and the next eligible Bidder may be considered.

2.27 Performance Security

Upon receipt of Letter of Award (LOA) from the Client the successful Bidder shall furnish the Performance Security of an amount equal to 10% of the fee by way of Bank Guarantee for the due performance of the Contract in the format of Performance Security Form. The Performance Security shall be valid for six months beyond the agreement period and the Selected Bidder shall have to provide the extended Bank Guarantee, before the expiry, if required. If the selector bidder fails to submit the performance security with in stipulated time the EMD shall be forfeited.

2.28 Execution of Agreement

After acknowledgement of the LOA as aforesaid by the Selected Bidder and submission of performance security, it shall execute the Agreement within a fortnight from the date of issuance of LOA. The Selected Bidder shall not be entitled to seek any deviation in the Agreement. If the Selected Bidder fails to sign the Agreement with in the stipulated time, his performance security shall be forfeited and Appropriated by the Client. In such an event, the Client may invite the Next Ranked Bidder for negotiations and may issue LOA to him.

2.29 Penalty Clause:

2.29.1 If the progress of assignment is found to be non-satisfactory or delayed at any point of time, the Client reserves the right to impose penalty @ 5% for each default. The total amount of penalty shall not exceed 10% of total assignment fee. The Client reserves the right to invoke the performance bank guarantee once the penalty has been imposed and agreed upon due to various identified reasons.

F. Force Majeure

2.30 Definition

(a) For the purposes of this assignment, "Force Majeure" means an event which is beyond the reasonable control of a Party, and which makes a Party's performance of its obligations hereunder impossible or so impractical as

reasonably to be considered impossible in the circumstances, and includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial action (except where such strikes, lockouts or other industrial action are within the power of the Party invoking Force Majeure to prevent), confiscation or any other action by government agencies.

- (b) Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or agents employees thereof, nor (ii) any event which a diligent Party could reasonably have been expected to both (A) take into account at the time of the conclusion of the Agreement and (B) avoid or overcome in the carrying out of its obligations hereunder.
- (c) Force Majeure shall not include insufficiency of funds or failure to make any payment required hereunder.

2.31 Breach of Agreement

- (a) The failure of a Party to fulfill any of its obligations shall not be considered to be a breach of, or default under, the Agreement insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event has taken all reasonable precautions, due care and reasonable alternative measures, all with the objective of carrying out the terms and conditions of the Agreement.
- (b) Material breach of Agreement shall mean not submitting any deliverable as mentioned in clause 3.5 and not rectifying the default within 30 days of being notified about the default.

2.32 Measures to be taken

- (a) A Party affected by an event of Force Majeure shall take all reasonable measures to remove such Party's inability to fulfill its obligations hereunder with a minimum of delay.
- (b) A Party affected by an event of Force Majeure shall notify the other Party of such event as soon as possible, and in any event not later than fourteen (14)

days following the occurrence of such event, providing evidence of the nature and cause of such event, and shall similarly give notice of the restoration of normal conditions as soon as possible.

(c) The Parties shall take all reasonable measures to minimize the consequences of any event of Force Majeure.

2.33 Payments

During the period of its inability to perform the Services as a result of an event of Force Majeure, the Media, Branding & Communication Partner shall be entitled to be reimbursed for additional costs reasonably and necessarily incurred by it during such period for the purposes of the Services and in reactivating the Services after the end of such period. Such expenses will be approved by the Client. The Consultant will have to provide proper justification and certificate from their auditors for such expenses on the format as may be decided by the Client. The decision of the Client regarding such payments will be final.

2.34 Consultation

Not later than thirty (30) days after the Consultant has, as the result of an event of Force Majeure, become unable to perform a material portion of the Services, the Parties shall consult with each other with a view to agreeing on appropriate measures to be taken in the circumstances.

2.35 Suspension of Agreement

The Client may, by written notice of suspension to the Media, Branding & Communication Partner, without any obligation (financial or otherwise) suspends all the payments to the Media, Branding & Communication Partner hereunder if the Media, Branding & Communication Partner shall be in breach of this Agreement or shall fail to perform any of its obligations under this Agreement, including the carrying out of the Services; provided that such notice of suspension (i) shall specify the nature of the breach or failure, and (ii) shall provide an opportunity to the Media, Branding & Communication Partner to remedy such breach or failure within

a period not exceeding thirty (30) days after receipt by the Media, Branding & Communication Partner of such notice of suspension.

2.36 Termination of Agreement

The Client may terminate the contract in whole or part without assigning any reason if

- 2.36.1 The qualified Bidder fails to perform any of the obligation(s) under the Contract.
- 2.36.2 If the Bidder is in material breach of the agreement.

The termination of contract shall be made by prior written notice of default sent to the Bidder.

G. Disputes Resolution

2.37 Amicable Settlement

The parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Agreement or the interpretation thereof. In the event a dispute, differences or claim arises in connection with the interpretation or implementation of this agreement, the aggrieved party shall issue a written notice setting out the Dispute/differences or claim to the other party, parties shall first attempt to resolve such dispute through mutual consultation. If the dispute is not resolved as aforesaid within 15 days from the date of receipt of written notice, the matter will be referred for Arbitration.

2.38 Arbitration

In case the dispute is not resolved as indicated in Clause 2.37, any party may issue a notice of reference, invoking resolution of disputes through arbitration in accordance with the provisions of the Arbitration Conciliation Act, 1996. The arbitral proceedings shall be conducted by a sole arbitrator that may be appointed with the consent of Parties to such dispute. If there is no agreement among the parties to the identity or appointment of such sole arbitrator within 30 days of issue of notice of reference, then the arbitral proceedings will be conducted by a panel of

three arbitrators, one arbitrator to be appointed by the Client and other appointed by Media, Branding & Communication Partner and the third arbitrator to be mutually appointed by the other two arbitrators in accordance with provisions of Arbitration and Conciliation Act, 1996. Arbitration proceedings shall be conducted in and the award shall be made in English language. Arbitration proceedings shall be conducted at Chandigarh and following are agreed:

The arbitration award shall be final and binding on the Parties, and the Parties agree to be bound thereby and to act accordingly.

The arbitrator may award to the Party that substantially prevails on merit, its costs and reasonable expenses (including reasonable fees for counsel)

When any dispute is under arbitration, except for matters under dispute, the Parties shall continue to exercise their remaining respective rights and fulfill their remaining respective obligations under this Agreement.

H. Media, Branding & Communication Partner's Personnel

- 2.39 The Media, Branding & Communication Partner shall employ qualified and experienced Personnel to carry out the services as given in TOR for the following roles
 - 1. Team Leader
 - 2. Media & Communication Expert
 - 3. Branding Affairs Expert
 - 4. Graphic Design Expert
- 2.40 There should be 4 professionals in the team during the assignment period with expertise in Branding, Media, Communication experts, Graphic Designers etc. In addition, sub key personnel shall be added from time to time, in particular sufficient number of persons should be added before and during each summit. At least two persons should be stationed at Chandigarh during the period of

assignment.

- The Media, Branding & Communication Partner shall not change any person whose Curriculum Vitae (CV) has been submitted, without prior permission of the Client Sub key personnel may be changed according to the convenience of the bidder. Substitution, will, however be permitted if the Key Personnel is not available for reasons of any incapacity or due to health, subject to equally or better qualified and experienced personnel being provided to the satisfaction of the Client. The Client expects all the Key Personnel to be available during Implementation of the Agreement.
- 2.42 The aggregate liability of the consultant under this agreement or otherwise in connection with the services to be performed hereunder, shall in no event exceed the total assignment fee hereunder unless otherwise it is decided by any competent court or under arbitration.

I. Miscellaneous

- 2.43 This agreement shall be construed and interpreted in accordance with and governed by the laws of India, and the courts at Chandigarh shall have exclusive jurisdiction over matters arising out of or relating to this agreement.
- 2.44 The Selection Process shall be governed by, and construed in accordance with, the laws of India and the Courts at Chandigarh shall have exclusive jurisdiction over all disputes arising under, pursuant to and/or in connection with the Selection Process.
- 2.45 The Client, in its sole discretion and without incurring any obligation or liability, reserves the right, at any time, to:
 - suspend and/or cancel the Selection Process and/or amend and/or supplement the Selection Process or modify the dates or other terms and conditions relating thereto;
 - (b) consult with any Bidder in order to receive clarification or further information;

- (c) retain any information and/or evidence submitted to the Client by, on behalf of and/or in relation to any Bidder; and/or
- (d) independently verify, disqualify, reject and/or accept any and all submissions or other information and/or evidence submitted by or on behalf of any Bidder.
- 2.46 It shall be deemed that by submitting the Proposal, the Bidder agrees and releases the Client, its employees, agents and advisers, irrevocably, unconditionally, fully and finally from any and all liability for claims, losses, damages, costs, expenses or liabilities in any way related to or arising from the exercise of any rights and/or performance of any obligations hereunder, pursuant hereto and/or in connection herewith and waives any and all rights and/or claims it may have in this respect, whether actual or contingent, whether present or future. It is clarified that compensation shall be binding to both the parties under the Arbitration & Reconciliation Act, 1996

J. Payment to Selected Bidder

The payment of fee shall be made as under:

Payment Schedule	% Payable of Total Fee
On receiving deliverables due as per Quarter – 1	
	10.0%
On receiving deliverables due as per Quarter – 2	20.0%
on completion of Summit I	
On receiving deliverables due as per Quarter – 3	10.0%
On receiving deliverables due as per Quarter – 4	10.0%
On receiving deliverables due as per Quarter – 5	10.0%
On receiving deliverables due as per Quarter – 6	20.0%
on completion of Summit II	

On receiving deliverables due as per Quarter – 7	10.0%
On receiving deliverables due as per Last Quarter – 8	10.0%

- In case the project is shelved at any stage before 40% of Total Fee is payable/paid, then an additional 5% of the total fee will be paid as drop dead fee.
- Payment for any additional work beyond 24 months will be paid on pro rata basis for quarterly payments (60% of Total Fee).

3 Terms of Reference (TOR) for Selection of Media, Branding & Communication Partner

3.1 Background

Today the state of Punjab is a paradigm of economic development with its growing GSDP and per capita incomes greater than national averages. The state boasts of robust physical infrastructure coupled with sound social infrastructure.. The state has witnessed a considerable increase in the number of industrial clusters and hubs and Public private partnerships (PPP) have been encouraged in the sector. The state offers a wide range of subsidies, fiscal and policy incentives as well as assistance for businesses under the recently announced Industrial Policy 2013. Additionally, the state has sector-specific policies for textiles, IT and agro-based industries.

The GSDP of Punjab at constant prices (2004-05) was INR 1, 64,575 Crore in 2012-13 and the per capita income at constant prices (2004-05) was INR 46,688 vis-à-vis INR 38,005 at national level in 2012-13. The compound annual growth rate (CAGR) of GSDP between 2004-05 to 2012-13, has been around 8%. At a CAGR of around 18%, the secondary sector has been the fastest growing among the three sectors from 2004-05 to 2012-13. The growth has been driven by manufacturing, construction and electricity, gas & water supply

Punjab is now keen to march on the path of infrastructure and industrial growth and various initiatives like new manufacturing policy, a special package to traditional small-scale industries, liberal fiscal incentives to the industrial units with a special focus on employment generation for Punjabi youth are on the anvil.

To promote, publicize the new policies and to provide the employment to its broad human resource base, the state intends to chart out a vigorous Investment promotion program. With this it wants to do overall private sector development in the state along with improving business regulatory environment, enhancing ease of doing business, approach national and global potential investors and to attract the capital for rapid industrialization. In this regard the state of Punjab is keen to engage Media, Branding & Communication Partner with the objective of facilitation of Private Investments, Improving Business Environment in Punjab and organizing Punjab Investors Summit to be organized in 2013 and 2014.

3.2 Objective

The broad objective of the assignment is to undertake media, branding & communication activities to promote Punjab state as a preferred investment destination in the country.

3.3 Scope of Work

The Scope of work shall include the following:

The selected bidder will have to prepare and execute an effective Public Relations Strategy and communication plan for Punjab Government, Punjab Investors Summit 2013 & 2014, road shows at national level and will execute the following tasks in close coordination with the Knowledge Partner:

a. Branding Strategy

 Develop strategies for creation of brand – "Punjab as an attractive Investment Destination"

- Identify current and develop future positioning of Punjab
- Define the vision and mission for Punjab as an attractive investment destination
- Define the brand core values
- Develop Brand benefit pyramid
- Develop Brand architecture (logo, tag line, key messages, catch phrases,
 Colour Scheme, Visual images, symbols etc.)
- Develop brand strategies for each focus sector.

b. Communication Strategy

Development of material for a comprehensive Communication Strategy considering the current positioning of Punjab which inter- alia would include the following:-

- Develop a communications plan that conceptualizes and develops positive image of the state and showcase them at the appropriate platforms across national and international audiences.
- Develop a Brand communication platform (brand vehicles strategy for appropriate media)
- Communicate with the target audience and stakeholders on behalf of Government, on a sustained basis including disseminating and releasing news articles and columns on behalf of Government through national media in the following manner:
- Designing and drafting media and PR related communication including making press releases pre and post the events and ensure coverage in Media.
- To ensure proper visibility and promotion through media both at domestic and international level at the select countries/cities.
- Conceptualizing and developing promotional videos/films showcasing the strengths and create a positive impact among the stakeholders.

- Managing and co-coordinating the social networking sites (Facebook, Twitter etc. / discussion groups for the Govt. of Punjab to ensure flow of updated and relevant information to the stakeholders.
- Organizing interviews from time to time, giving positive sound bites making stories and case studies in media.
- Facilitating TV anchors and live coverage, as and when required during the events indicated by Government of Punjab and Client.
- Make all arrangements necessary for the media coverage of any event when dignitaries from Punjab, such as the Governor of Punjab, Chief Minister, Dy. Chief Minister, Industries & Commerce Minister or any other important dignitaries, on their visits to major cities or any other part of the country or as and when asked to do so by the Client.
- Arrange for national and international media to visit Punjab and attend Punjab Investors Summit 2013 & 2014 and other related events organized by Government of Punjab.
- The Firm shall acquaint the media with the positive growth and developments happening in the State at regular intervals, or as and when asked to do so by the Client.
- The number of media personnel for any event shall be decided by the Client after deliberation on the scale of the event.
- Prepare press releases, news articles, messages, write ups, articles, features, advertisements, hoardings in English/Punjabi/Hindi for publication in print media and telecast / broadcast media in TV, radio and internet in consultation with the Client, or as and when instructed by the Client to do so based on the content provided by Knowledge Partner.
- Publication of at least 6 major stories from the State in every two months based on the inputs provided in national News Papers viz. TOI, HT, Indian Express, ET, etc.
- Publication of 6 major stories in regional newspapers in every two months again based on the input provided by the Client.

- Publication of at least one major story in national magazines viz. India Today,
 Frontline, Outlook, The Week, etc. based on the input provided by the Client.
- Coverage/ telecast of at least one major story every month in a major TV News Channel viz. AajTak, Zee News, ABP News, NDTV, Times Now, CNN-IBN, TV Today, PTC etc.
- Arrange for press conferences, one—to—one meets, photo shoots for dignitaries
 or any other such BTL activities in consultation with the Client, or as and when
 instructed by the Client to do so.
- Crisis perception management and informing the Client about impending stories about Punjab State / leadership.
- To design an online reputation management system (ORM):
 - a. This can be achieved through, among other activities, continuously monitoring and tracking all national and regional newspapers, magazines, TV channels, the internet, blogs and other channels of external communication at regular intervals
 - b. Report the above findings to the client in the weekly reviews and train the client to evaluate and respond pro-actively to media stories.
- Advise Client on PR strategies to be employed for various events and activities conducted by the PR Department of Government of Punjab.
- Liaison with correspondents, reporters, editors, photographers, think tanks,
 critics, trend setters and other such opinion leaders.
- Modify or adapt to any changes in its working methodology as suggested by the Client as and when informed to do so by the Client.

c. Content Development

 Prepare various marketing collaterals and other publicity materials including brochures (sector Specific), poster / Panel etc for use for promotions (fairs/ exhibitions), multimedia presentations, AV films, radio & TV advertisements and social media.

- Develop formats and templates for all presentations & reports relating to investor information, focus sectors, potential investment project profiles, profiles on key investment regions, pitch presentations and state fact pack based on communication plan developed above in consultation with Knowledge Partner.
- Design the state investor website as user friendly interactive platform based on the content provided by Knowledge Partner
- Create the Investor Facilitation Desk at the summits and populate the desk with material.
- Designing advertisements for both print and electronic media to be published nationally and internationally.
- Crafting and providing press kit content along with the knowledge partner.
- Providing communication content for investor website to the Client and updation
 of the same during the assignment period and also providing content for
 updation.

3.4 SLAs- Deliverables & Timeline

Total duration of the work will be for a period of 24 months.

Deliverables will be as per the work mentioned in scope of work and will be reported by the Media, Branding & Communication Partner to Client on monthly basis or as required and subject to satisfactory performance (to be decided by the Client) recommendation will be made for quarterly payment of retainer ship fee as per RFP clause.

The SLAs for the knowledge partner for this duration will be as follows:

Sr.No	Work products / Milestones	Time Line
1	Project Start date	Day zero
2	Presentation on Media strategy and action Plan for 4-5 focus sectors	Within 10 days from Day Zero
3	Monthly status report	Within 7 days after the end of every month

Sr.No	Work products / Milestones	Time Line
4	Presentation on Media plan for Punjab Investors' summit 2013	Within 15 days from Day Zero
5	Final submission of designs of knowledge content including 4-5 sector brochures (editable format)	Within 30 days from Day zero
6	Final submission of State pitch and 4-5 sector pitch presentations (PPTs)	Within 40 days from Day Zero
7	Publication in newspapers/magazines and telecast on TV of major stories as mentioned in scope of work	Monthly Basis
8	Media Coverage in national business delegations (including 3 domestic roadshows).	Before Punjab Investor Summit 2013
9	Media coverage & communication of Punjab Investors' Summit 2013	Within 3 months from Day zero
10	Follow-up action plan after the Summit	Within 15 days after the Punjab Investors Summit 2013
11	Presentation on Media plan for Punjab Investors' summit 2014	Within 7 months from Day Zero (within 2 months of Punjab Investors' summit 2013)
12	Final submission of designs of knowledge content including 8-9 sector brochures (editable format)	Within 8 months from day zero (within 3months of Punjab Investors Summit)
13	Final submission of State pitch and 8-9 sector pitch presentations (PPTs)	Within 8 months from day zero (within 3months of Punjab Investors Summit)
14	Participation in national delegations (including 4 domestic roadshows).	Before the Punjab Investors summit 2014
15	Functional website with design & communication elements.	Regular Basis

Sr.No	Work products / Milestones	Time Line
16	Media coverage & communication of Punjab Investors' Summit 2014	Within 17 months from Day Zero (within 12 months of Punjab Investors' summit 2014)
17	Follow-up action plan after the Punjab Investors' summit 2014	Within 1 month after the Punjab Investors summit 2014
18	Follow up action taken report	Three month after Punjab Investor Summit 2014
19	Comprehensive assignment report	Within 5 months of the summit 2014

Day Zero shall be 7th day after date of execution of Agreement. The time line and definition of Deliverables can vary as per the action plan to be defined by the Media, Branding & Communication Partner.

The Consultant shall hand over soft copies and 5 sets of hard copies of all the deliverables of the assignment as per time line, which will be the property of the Client.

To carry out its work smoothly and delivering as per mentioned time line above the Consultant shall have full support and cooperation from Government of Punjab in terms of prompt feedback, timely review of deliverables, sending of communications to investors, delegations and other stake holders as required for the success of the Campaign (from the Chief Minister's Office, Dy. Chief Minister's office, Chief Secretary's Office, Principal Secretary Industries' and the Client's office and any other relevant / stake holder government department and offices as may be applicable)

4 Criteria and Procedure of Evaluation

4.1 Evaluation criteria for Technical Proposal

Evaluation of the qualified bidders shall be done based on the following Evaluation Criteria:-

S.No	Technical Evaluation Criteria	Maximum Marks
1.	Experience & Qualification for carrying out assignment	50 marks
A	Experience in media campaigns for Investment Promotion & Facilitation within India (For every year of experience as PR agency 1 mark will be awarded)	10
В	Experience in media campaigns Investment Promotion & Facilitation globally (For every year of experience as a PR agency globally 1 mark will be awarded)	5
С	Turnover from Media & Communication (For every additional Rs. 5 crore turnover beyond initial Rs. 5 crore 1 mark will be awarded)	10
D	Measurable impact of the campaign - Media stories in print & electronic media, awards or recognitions around the campaign/s implemented (For every similar assignment on behalf of Center/State Govt. its agencies or reputed national level Industry association for a project of 6 months & above duration 3 marks will be awarded)	15
E	Engagement team qualification and experience and manpower commitment to the assignment (4 marks for Team Leader and 2 marks for each team member)	10
2.	Strategy for carrying out assignment	50 marks
Α	Understanding of the current positioning of Punjab-	10

S.No	Technical Evaluation Criteria	Maximum Marks
	Economy (Society & Culture), Infrastructure, Enterprise Clusters & Sectors, Policies, Investor Perception (For each point 2 marks will be awarded) (Form 5 a)	
В	Strategy and Action plan/methodology for assignment including deliverables with timelines and milestones that fulfill 'Scope of Work' completely (Form 5 b)	10
С	Quality of output of previous assignment (Ads, Brochures, Audio Visuals etc.)	10
D	Presentation on Action plan/methodology for re-branding Punjab including suggestions on brand values and look, selection of media, key messages etc.	20
Total		100 marks

4.2 Evaluation of Technical Proposal

- 1. The minimum Technical Qualification score for the bidder to be qualified is 60% for opening of Financial Bid.
- The evaluation procedure for Understanding of the current positioning of Punjab- Economy (Society & Culture), Infrastructure, Enterprise Clusters & Sectors, Policies, Investor Perception criteria will be as under

Evaluation of Write Up	Marks
Write Up not submitted	0
Write Up is below the expected requirement of the project	0.5
Write Up meets the expected requirement of the project	1
Write Up exceeds the expected requirement of the project	2

The write up should not exceed 10 pages.

3. The evaluation procedure for Strategy and Action plan/methodology for assignment including deliverables with timelines and milestones that fulfill 'Scope of Work' completely criteria will be as under

The write up should not exceed 10 pages.

- 4. The bidders should submit 5 copies of their previous work:
 - ► Print Material- 5 Best Published (with their GRP)
 - ► Graphics Material- 5 Best Designs
 - ► AVI- 2 Best (minimum of 30 seconds each)
- 5. The qualified bidders would be required to make a **PRESENTATION** on technical proposal to the Client and submit 5 hard copies before the presentation. The presentation will broadly cover the following parameters and will carry three marks each:
 - ▶ Branding
 - ► Collaterals design
 - ▶ Road Shows
 - ▶ Summit I & II
 - ► Recognition Awards obtained

Detailed headwise budget for branding and communication of Punjab Government including Punjab Investors Summit 2013 & 2014 viz number of press releases, advertisements in print (newspaper, magazines etc.) and electronic media (film/documentary/interviews etc.), hoardings (numbers and cities) as indicated in the scope of work should be given.

- The evaluation procedure for PROJECT TEAM COMPOSITION criteria will be adopted for key staff proposed by the bidder for the project. The team necessarily should comprise of
 - (i) Team Leader
 - (ii) Media & Communication Affairs Expert
 - (iii) Branding Affairs Expert

(iv) Graphics Design Expert

The Team Leader will also work as a coordinator with all the stakeholders. At least two personnels shall be based at Chandigarh during the period of assignment.

- ► All the above team members need not to be put separately but as a whole it should have above mentioned expertise.
- ▶ Each team member must have at least 3 years of experience in media, branding & communication and Team Leader should have an experience of at least 10 years. CVs of at least 4 proposed key team members should be submitted for evaluation. Evaluation for these criteria will be based on these 4 CVs. If more than 4 CVs are submitted for the core project team then the CVs of senior most members will be considered for evaluation.
- ▶ The Media, Branding & Communication Partner shall deploy a dedicated team of 4 members during phase 1 (as defined in section 3.3) and of 4 members during phase 2 (as defined in section 3.3) of Campaign, at least 2 stationed at Chandigarh.
- 7. The Bidder shall be selected on the basis of QCBS Method, whereby technical proposal will be allotted weightage of 70% and financial proposal will be allotted weightage of 30%. The proposal with the lowest bid shall be given a financial score of 100 and the other proposals shall be given financial scores that are inversely proportionate to their bid. The total score, both technical and financial, shall be obtained by weighing the quality and cost score and adding them up.

4.3 Evaluation of Financial Proposal

- 4.3.1 In the second stage, the financial evaluation will be carried out. Each Financial Proposal will be assigned a financial score (SF).
- 4.3.2 For financial evaluation, the total cost indicated in the Financial Proposal will be considered.
- 4.3.3 The Client will determine whether the Financial Proposals are complete, unqualified

and unconditional. The cost indicated in the Financial Proposal shall be deemed as final and reflecting the total cost of services. Omissions, if any, in costing any item shall not entitle the bidder to be compensated and the liability to fulfill its obligations as per the TOR within the total quoted price shall be that of the Consultant. The lowest financial proposal (FM) will be given a financial score (SF) of 100 points. The financial scores of other proposals will be computed as follows:

 $SF = 100 \times FM/F$ (F = amount of Financial Proposal of the applicant)

4.4 Combined and Final Evaluation

4.4.1 Proposals will finally be ranked according to their combined technical (ST) and financial (SF) scores as follows:

$$S = ST \times 0.70 + SF \times 0.30$$

Where S is the combined score.

4.4.2 The Selected Bidder shall be the First Ranked Bidder (having the highest combined score). The Next Ranked Bidder shall be kept in reserve and may be invited for negotiations in case the selected Bidder withdraws, or fails to comply with the requirements specified in this document.

Technical Proposal

(See Clause 2.1.3)

Form-1

Letter of Proposal

(On Bidder's letterhead)

Dated:

The Managing Director,
PICTC
Udyog Bhawan;
18 Himalaya Marg; Sector 17;
Chandigarh; India

Sub: Selection of Media, Branding & Communication Partner for Investment Promotion Campaign of Punjab

Dear Sir.

- 1. With reference to your RFP document dated....., we, having examined the Bidding Documents and understood their contents, hereby submit our Proposal for the aforesaid Assignment. This proposal is unconditional.
- 2. All information provided in the Proposal and in the Appendices is true and correct.
- 3. This statement is made for the express purpose of qualifying as a Bidder for undertaking the Assignment.
- 4. We shall make available to PICTC any additional information it may find necessary or require to supplement or authenticate the Bid.
- We acknowledge the right of PICTC to reject our Proposal without assigning any reason or otherwise and hereby waive our right to challenge the same on any account whatsoever.
- 6. We certify that in the last three years, we have neither failed to perform on any contract, as evidenced by imposition of a penalty or a judicial pronouncement or arbitration award, nor been expelled from any project or contract nor have had any contract terminated for breach on our part.

7. We declare that:

a. We have examined and have no reservations to the Bidding Documents, including any Addendum issued by PICTC.

- b. We do not have any conflict of interest in accordance the RFP document;
- c. We have not directly or indirectly or through an agent engaged or indulged in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice, as defined in the RFP document, in respect of any tender or request for proposal issued by or any agreement entered into with PICTC or any other public sector enterprise or any government, Central or State; and
- d. We hereby certify that we have taken steps to ensure that in conformity with the provisions of the RFP, no person acting for us or on our behalf has engaged or will engage in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice.
- 8. We understand that you may cancel the Bidding Process at any time and that you are neither bound to accept any Proposal that you may receive nor to invite the Bidders to Bid for the Assignment, without incurring any liability to the Bidders, in accordance with the RFP document.
- 9. We declare that we are not a Member of any other firm submitting a Proposal for the Assignment.
- 10. We certify that in regard to matters other than security and integrity of the country, we have not been convicted by a Court of Law or indicted or adverse orders passed by a regulatory authority which could cast a doubt on our ability to undertake the Assignment or which relates to a grave offence that outrages the moral sense of the community.
- 11. We further certify that in regard to matters relating to security and integrity of the country, we have not been charge-sheeted by any agency of the Government or convicted by a Court of Law for any offence committed by us or by any of our Associates.
- 12. We certify that we have not barred by any State/ Central Government of India or any entity controlled by them from participating in any project, and if the bar subsists on the date of proposal we will not be eligible to submit the proposal
- 13. We further certify that no investigation by a regulatory authority is pending either against us or against our Associates or against our CEO or any of our Directors/ Managers/ employees.
- 14. We undertake that in case due to any change in facts or circumstances during the Bidding Process, we are attracted by the provisions of disqualification in terms of the guidelines referred to above, we shall intimate PICTC of the same immediately.
- 15. We hereby irrevocably waive any right which we may have at any stage at law or howsoever otherwise arising to challenge or question any decision taken by PICTC in connection with the selection of the Bidder, or in connection with the Bidding Process itself, in respect of the above mentioned Assignment and the terms and implementation thereof.

- 16. In the event of our being declared as the successful Bidder, We agree to enter into an Agreement in accordance with the draft that has been provided to us prior to the Proposal Due Date. We agree not to seek any changes in the aforesaid draft and agree to abide by the same.
- 17. We have studied all the Bidding Document carefully. We understand that except to the extent as expressly set forth in the Agreement, we shall have no claim, right or title arising out of any documents or information provided to us by PICTC or in respect of any matter arising out of or concerning or relating to the Bidding Process including the award of Concession
- 18. The Fee has been quoted by us after taking into consideration all the terms and conditions stated in the RFP, draft Agreement.
- 19. We offer an EMD of Rs. 3, 00,000/-(Three Lakhs only) to PICTC in accordance with the RFP Document.
- 20. The EMD in the form of a Demand Draft is attached.
- 21. We agree and understand that the Proposal is subject to the provisions of the Bidding Document. In no case, we shall have any claim or right of whatsoever nature if the assignment is not awarded to us or our Proposal is not opened.
- 22. We agree to keep this offer valid for 90 (Ninety) days from the Proposal Due Date specified in the RFP.
- 23. We agree and undertake to abide by all the terms and conditions of the RFP document.

In witness thereof, we submit this Proposal under and in accordance with the terms of the RFP document.

Yours faithfully,	
Date:	(Signature of the Authorized signatory)
Place:	(Name and designation of the of the Authorized signatory) Name and seal of Bidder

Form-2

Particulars of Bidders

1.	Name of the Company:
2.	Registered Office:
3.	Date of Incorporation:
4.	Constitution of the Bidder Company:
5.	Core business activities:
6.	Experience in media, branding & communication (years) with proof:
7.	Date of first assignment:
8.	Worldwide presence:
9.	Presence in India:
10.	Total no. of employees:
11.	No. of employees in media, branding & communication services:
12.	Details of main branches:
13.	Details of contact persons:
14.	Any other details:
Cont Mobi Fax I Ema	gnation: act tel. No. : le no.: no.:

(Signature of Authorized signatory)

Form-3 Financial Turnover of the Bidder (Refer Clause 2.2.2)

Particulars	Rupees in Crores				
1 artiodiare	2009-10	2010-11	2011-12		
Turnover exclusively from operations in providing services as media, branding & communication agency					

(Signature of Authorized signatory)

This is to certify that the above information has been examined by us on the basis of relevant documents & other relevant information and the information submitted above is as per record and as per details annexed.

Signature, Address, Seal & Membership No. of Chartered Accountant

Form-4 (a)

(See Clause 2.2.2)

Experience as Media, Branding & Communication Partner

Experience of (minimum 6 months) projects in India in as Media, Branding & Communication Partner for State Governments or their agencies involving Investment Promotion Program Management

Year	No. of Assignment	Name of the client	Description of event/assignment including location	Duration of assignment	Cost of assignment	Focus sectors	No. of delegates
Year 1							
Year 2							
Year 3							
Year 4							
2012-13 (Upto 31.5.2013)							

This is to certify that the above information has been examined by us on the basis of Letter of Award/Agreement for the assignments & other relevant information, in support of projects in which at least six months experience has been earned by 31st May, 2013 and found correct.

(Signature of the Authorized Signatory)

Note-: Documents viz. Letter of Award/Agreement, duly certified by the authorized signatory of the bidding company to be enclosed in support of projects. Only those projects will be considered for eligibility and evaluation in which at least six months experience has been earned by 31 May 2013.

Form-4 (b)

(See Clause 2.2.2)

Experience as Media, Branding & Communication Partner

Experience of at least 1 (one) (minimum 6 months) projects in India as Media, Branding & Communication Partner globally.

Year	No. of Assignment	Name of the client	Description of event/assignment including location	Duration of assignment	Cost of assignment	Focus sectors	No. of delegates
Year 1							
Year 2							
Year 3							
Year 4							
2012-13 (Upto 31.5.2013)							

This is to certify that the above information has been examined by us on the basis of Letter of Award/Agreement for the assignments & other relevant information, in support of projects in which at least six months experience has been earned by 31st May, 2013 and found correct.

(Signature of the Authorized Signatory)

Note-: Documents viz. Letter of Award/Agreement, duly certified by the authorized signatory of the bidding company to be enclosed in support of projects. Only those projects will be considered for eligibility and evaluation in which at least six months experience has been earned by 31 May 2013.

Form - 5 (a)

Write up understanding of the current positioning of Punjab

In this write up the firm should cover the following	ng
--	----

- ► Economy (Society & Culture)
- Infrastructure
- ► Enterprise Clusters & Sectors
- Policies
- Investor Perception

The practical difficulties and obstacles which can possibly arise during the course of assignment and how to address them should also be highlighted.

Authorized Signature [In full and initials]:	
Name and Title of Signatory:	
Name of Bidder:	
Address:	

Form - 5 (b)

Write up on Strategy & Action Plan

In this write up the firm should propose the following

- Understanding of the project,
- ► Action plan it intends to follow
- ▶ Matrix of staff deployment as per timeline & Mobilization of extra resources
- ▶ Deliverables and their time line,
- ▶ Value addition proposed for the assignment.

The practical difficulties and obstacles which can possibly arise during the course of assignment and how to address them should also be highlighted.

Authorized Signature [In full and initials]:	
Name and Title of Signatory:	
Name of Bidder:	
Address:	

Form-6

CURRICULUM VITAE (CV) OF PROPOSED TEAM MEMBERS

Proposed Position:
Name of Team Member:
Designation:
Date of Birth:
Years with Firm/Entity: Nationality:
Membership of Professional
Societies
Detailed Task Assigned:
Key Qualifications: [Give an outline of team member's experience and training most
pertinent to tasks on assignment. Describe degree of responsibility held by team member on
relevant previous assignments and give dates and locations. Use about half a page.]
Education : [Summarize college/university and other specialized education of team member,
giving their names, dates attended, and degrees obtained. Use about one quarter of a page]
Note:-
Personnel is to affix his recent photograph on first page of CV.
Complete address and phone number of the Personnel is to be provided.
Document for proof of age is to be enclosed.
Document for proof of qualification is to be enclosed.
Age of the personnel shall not be more than 65 years.

Employment Record: [Starting with present position, list in reverse order every employment held. List all positions held by team member since graduation, giving dates, name of employing organizations, titles of positions held, and locations of assignments. For experience in last ten years, also give types of activities performed and client references, where appropriate. Use about three quarters of a page]

Languages: [For English language indicate proficiency: excellent, good, fair, or poor; in speaking, reading, and writing]

Certification

I, the undersigned, certify to the best of my knowledge and belief that:

- (i) This CV correctly describes my qualifications and my experience.
- (ii) I am not employed by the Executing /Implementing Agency.
- (iii) I am / I am not in regular full-time employment with the Consultant or the Sub-Consultant.
- (iv) I am committed to undertake the assignment within the validity of Proposal.

Name & Signature Of the Key Personnel

Name & signature of the authorised signatory

Form-7

Composition of the Team & Tasks of Team Members

SI. No.	Name	Present Designation	Minimum Qualification and Experience Required (In Years)	Proposed Position	Task Assigned

We undertake that the professionals as mentioned above shall remain with the assignment till the end of contract. Any change in the above composition of personnel shall not be done without prior permission of PICTC.

Name & signature of the authorised signatory

Financial Proposal

Form-1 Covering Letter

(On Bidder's letter head)
[Location, Date]

FROM: [Name of Bidder]
To The Managing Director, PICTC Udyog Bhawan; 18 Himalaya Marg; Sector 17; Chandigarh; India
Sub: Selection of Media, Branding & Communication Partner for An Investment Promotion Campaign of Punjab
Dear Sir,
We, the undersigned, offer to provide the services as Media, Branding & Communication Partner for An Investment Promotion Campaign of Punjab in accordance with your RFP. Our Financial Proposal for Assignment is for the sum of Rs (in lacs). (Amount in words and figure) this amount is inclusive of all taxes including service tax.
Our Financial Proposal shall be binding upon us up to the expiration of the validity period of the Proposal, i.e(Date).

This financial proposal covers remuneration for all the Personnel (Expatriate and

Resident, in the field, office etc), equipment, surveys, overhead charges viz. travelling,

boarding and lodging (other than international road shows) and out of pocket expenses.

The Financial Proposal is without any condition.

3. The offer price quoted by us is inclusive of all not specifically mentioned in the RFP

document, but essential for successful completion of assignment.

4. We undertake that in competing for and, if the award is made to us, in executing the

above consultancy services, we will strongly observe the laws against fraud and

corruption to force in India namely "Prevention of Corruption Act 1988" We

understand that you are not bound to accept any Proposal you receive.

Yours sincerely,

Authorized Signature: Name and Title of Signatory:

Name of Bidder: Address:

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Form of Agreement

Draft of Agreement

AGREEMENT FOR SELECTION OF MEDIA, BRANDING & COMMUNICATION PARTNER FOR LONG TERM INVESTMENT PROMOTION PROGRAMME OF PUNJAB

This AGREEMENT is made on the	day of the mo	onth of	2012
between, Punjab Information & Commun	ication Technolog	y Corporation Ltd	(PICTC)
also known as Punjab Infotech, a Compa	any registered unde	er Companies Act, 1	1956 and
having its office at Udyog Bhawan; 18	Himalaya Marg; Se	ector 17; Chandiga	ırh; India
(hereinafter referred to as "PICTC" which ex	rpression shall inclu	de its successors) o	of the first
Part, and, M/s	_ (hereinafter referre	ed to as the "Media,	Branding
& Communication Partner" which expression	shall include its suc	cessors) of the Sec	ond Part.
Whereas, PICTC has floated Request for F	Proposal No	on date .06	.2013 for
Selection of Media, Branding & Comm	unication Partner	for Long Term In	vestment
Promotion Programme of Punjab as defined	in RFP document (hereinafter referred	to as the
"Project").			
And whereas, the Media, Branding & Com	nmunication Partne	r submitted its prop	osals for
the aforesaid project, whereby the Me	edia, Branding &	Communication	Partner
represented to PICTC that it had the requir	ed professional skill	ls, and in the said p	oroposals
the Media, Branding & Communication	Partner also agreed	d to provide the Se	ervices to
PICTC on the terms and conditions as set fo	rth in the RFP and th	nis Agreement;	
And whereas PICTC, on acceptance of the	aforesaid proposa	l of the Media, Bra	anding &
Communication Partner, issued Letter of A	Award dated	(the " LO /	A") to the
Knowledge Partner.			
NOW This AGREEMENT witnesses as follo	/W6		

NOW, This AGREEMENT witnesses as follows:

1. Definitions and Interpretation

1.1 The words and expressions beginning with capital letters and defined in this Agreement shall, unless the context otherwise requires, have the meaning hereinafter respectively

assigned to them:

- a) "Applicable Laws" means the laws and any other instruments having the force of law in India as may be issued and be in force from time to time;
- b) "Agreement" means this Agreement, together with all the Annexure;
- c) "Effective Date" means the date on which this Agreement is executed.
- d) "Government" means the Government of Punjab
- e) "INR, Re. or Rs." means Indian Rupees;
- f) "Material breach" of Agreement shall mean not submitting any deliverable as mentioned in clause 3.5 and not rectifying the default within 30 days being notified about the default.
- g) "Personnel" means persons hired by the **Media, Branding & Communication Partner** and assigned the performance of the Services or any part thereof;
- h) "Party" means PICTC or the **Media, Branding & Communication Partner**, as the case may be, and "Parties" means both of them;
- i) "Resident Personnel" means such persons who at the time of being hired by Media,
 Branding & Communication Partner had their domicile inside India;
- j) "Services" means the work to be performed by the Media, Branding & Communication Partner pursuant to this Agreement, as described in the Terms of Reference which is annexed herewith
- k) "RFP" means the Request for Proposal No. ----- dated .06.2013 in response to which the Media, Branding & Communication Partner's proposal for providing Services was accepted;
- "Third Party" means any persons or entity other than the Client or the Media, Branding & Communication Partner.
- m) "Letter of Award" means Letter of Award No. ----- dated issued by PICTC to the Media, Branding & Communication Partner
- 1.2 All terms and words not defined herein shall, unless the context otherwise requires, have

the meaning assigned to them in the RFP.

- 1.3 Any reference to "Clause" means clause of this agreement.
- 2. The following documents along with all addenda shall be deemed to form and be read and construed as integral part of this Agreement and in case of any contradiction between or among them the priority in which a document would prevail over other would be as laid down below beginning from the highest priority to the lowest priority:
 - a) Agreement;
 - b) Annexure of Agreement;
 - c) RFP; and
 - d) Letter of Award
- 2. The following documents in relation with the RFP shall be deemed to form and be read and construed as part of this Agreement viz;
 - a) Invitation for Proposals
 - b) Scope of Work
 - c) Instructions to Bidders
 - d) Eligibility Criteria
 - e) General Contract Conditions
 - f) All Annexure, formats, amendments, supplements, corrigendum or clarifications, thereto and LOA.
- 3. The payment will be on actual work performed as per Financial bid received from the selected **Media**, **Branding & Communication Partner** (Appendix A to this agreement) and the amount payable by PICTC in favor of M/S [insert full name of the company/vendor] will be worked out as per terms of payment stated in the RFP.
- 4. The contract shall begin from the date of signing of the contract or as and when the Project would be assigned to the selected bidder.
- 5. The mutual rights and obligations of the Corporation and the selected bidder shall be as set forth in the Contract, in particular:
 - a) the selected bidder shall carry out the services in accordance with the provisions of

the Contract;

b) the selected bidder shall provide professional, objective and impartial advice and at all times, hold the Corporation's interest paramount, strictly avoid conflicts with other assignments/ jobs, downstream projects or their corporate interests and act without any consideration for future work.

IN WITNESS WHEREOF, the parties hereto have caused this Contract to be signed in their respective names as of the day, month and year first above written.

For and on behalf of Media, Branding & Communication Partner:

For and on behalf of PICTC:

(Signature of Authorized Representative) (Name) (Designation) (Address) (Phone, Fax Nos.)

(Signature of Authorized Representative) (Name)
(Designation)
(Address)
(Phone, Fax Nos.)

Witnesses:

1. Signature

Name Address 2. Signature

Name Address

Terms of Reference (TOR) for Selection of Media, Branding & Communication Partner

1. Background

Today the state of Punjab is a paradigm of economic development with its growing GSDP and per capita incomes greater than national averages. The state boasts of robust physical infrastructure coupled with sound social infrastructure. The state has witnessed a considerable increase in the number of industrial clusters and hubs and Public private partnerships (PPP) have been encouraged in the sector. The state offers a wide range of subsidies, fiscal and policy incentives as well as assistance for businesses under the recently announced Industrial Policy 2013. Additionally, the state has sector-specific policies for textiles, IT and agro-based industries.

The GSDP of Punjab at constant prices (2004-05) was INR 1,64,575 Crore in 2012-13 and the per capita income at constant prices (2004-05) was INR 46,688 vis-à-vis INR 38,005 at national level in 2012-13. The compound annual growth rate (CAGR) of GSDP between 2004-05 to 2012-13, has been around 8%. At a CAGR of around 18%, the secondary sector has been the fastest growing among the three sectors from 2004-05 to 2012-13. The growth has been driven by manufacturing, construction and electricity, gas & water supply

Punjab is now keen to march on the path of infrastructure and industrial growth and various initiatives like new manufacturing policy, a special package to traditional small-scale industries, liberal fiscal incentives to the industrial units with a special focus on employment generation for Punjabi youth are on the anvil.

To promote, publicize the new policies and to provide the employment to its broad human resource base, the state intends to chart out a vigorous Investment promotion program. With this it wants to do overall private sector development in the state along with improving business regulatory environment, enhancing ease of doing business, approach national and global potential investors and to attract the capital for rapid

industrialization. In this regard the state of Punjab is keen to engage Media, Branding & Communication Partner facilitation of Private Investments, Improving Business Environment in Punjab and organizing Punjab Investors' summit to be organized in 2013 and 2014

2. Objective

The broad objective of the assignment is to undertake media, branding & communication activities to promote Punjab state as a preferred investment destination in the country.

3. Scope of Work

The Scope of work shall include the following:

The selected bidder will have to prepare and execute an effective Public Relations Strategy and communication plan for Punjab Government, Punjab Investors Summit 2013 & 2014, road shows at national level and will execute the following tasks in close coordination with the Knowledge Partner:

Branding Strategy

- Develop strategies for creation of brand "Punjab as an attractive Investment Destination"
- Identify current and develop future positioning of Punjab
- Define the vision and mission for Punjab as an attractive investment destination
- Define the brand core values
- Develop Brand benefit pyramid
- Develop Brand architecture (logo, tag line, key messages, catch phrases,
 Colour Scheme, Visual images, symbols etc.)
- Develop brand strategies for each focus sector.

Communication Strategy

Development of material for a comprehensive Communication Strategy considering the current positioning of Punjab which inter- alia would include the following:-

- Develop a communications plan that conceptualizes and develops positive image of the state and showcase them at the appropriate platforms across national and international audiences.
- Develop a Brand communication platform (brand vehicles strategy for appropriate media)
- Communicate with the target audience and stakeholders on behalf of Government, on a sustained basis including disseminating and releasing news articles and columns on behalf of Government through national media in the following manner:
- Designing and drafting media and PR related communication including making press releases pre and post the events and ensure coverage in Media.
- To ensure proper visibility and promotion through media both at domestic and international level at the select countries/cities.
- Conceptualizing and developing promotional videos/films showcasing the strengths and create a positive impact among the stakeholders.
- Managing and co-coordinating the social networking sites (Facebook, Twitter etc. / discussion groups for the Govt. of Punjab to ensure flow of updated and relevant information to the stakeholders.
- Organizing interviews from time to time, giving positive sound bites making stories and case studies in media.
- Facilitating TV anchors and live coverage, as and when required during the events indicated by Government of Punjab and Client.
- Make all arrangements necessary for the media coverage of any event when dignitaries from Punjab, such as the Governor of Punjab, Chief Minister, Dy.
 Chief Minister, Industries & Commerce Minister or any other important

- dignitaries, on their visits to major cities or any other part of the country or as and when asked to do so by the Client.
- Arrange for national and international media to visit Punjab and attend Punjab Investors Summit 2013 & 2014 and other related events organized by Government of Punjab.
- The Firm shall acquaint the media with the positive growth and developments happening in the State at regular intervals, or as and when asked to do so by the Client.
- The number of media personnel for any event shall be decided by the Client after deliberation on the scale of the event.
- Prepare press releases, news articles, messages, write ups, articles, features, advertisements, hoardings in English/Punjabi/Hindi for publication in print media and telecast / broadcast media in TV, radio and internet in consultation with the Client, or as and when instructed by the Client to do so based on the content provided by Knowledge Partner.
- Publication of at least 6 major stories from the State in every two months based on the inputs provided in national News Papers viz. TOI, HT, Indian Express, ET, etc.
- Publication of 6 major stories in regional newspapers in every two months again based on the input provided by the Client.
- Publication of at least one major story in national magazines viz. India Today,
 Frontline, Outlook, The Week, etc. based on the input provided by the Client.
- Coverage/ telecast of at least one major story every month in a major TV News Channel viz. AajTak, Zee News, ABP News, NDTV, Times Now, CNN-IBN, TV Today, PTC etc.
- Arrange for press conferences, one—to—one meets, photo shoots for dignitaries
 or any other such BTL activities in consultation with the Client, or as and when
 instructed by the Client to do so.
- Crisis perception management and informing the Client about impending stories about Punjab State / leadership.
- To design an online reputation management system (ORM):

- d. This can be achieved through, among other activities, continuously monitoring and tracking all national and regional newspapers, magazines, TV channels, the internet, blogs and other channels of external communication at regular intervals
- e. Report the above findings to the client in the weekly reviews and train the client to evaluate and respond pro-actively to media stories.
- Advise Client on PR strategies to be employed for various events and activities conducted by the PR Department of Government of Punjab.
- Liaison with correspondents, reporters, editors, photographers, think tanks,
 critics, trend setters and other such opinion leaders.
- Modify or adapt to any changes in its working methodology as suggested by the Client as and when informed to do so by the Client.

Content Development

- Prepare various marketing collaterals and other publicity materials including brochures (sector Specific), poster / Panel etc for use for promotions (fairs/ exhibitions), multimedia presentations, AV films, radio & TV advertisements and social media.
- Develop formats and templates for all presentations & reports relating to investor information, focus sectors, potential investment project profiles, profiles on key investment regions, pitch presentations and state fact pack based on communication plan developed above in consultation with Knowledge Partner.
- Design the state investor website as user friendly interactive platform based on the content provided by Knowledge Partner
- Create the Investor Facilitation Desk at the summits and populate the desk with material.
- Designing advertisements for both print and electronic media to be published nationally and internationally.
- Crafting and providing press kit content along with the knowledge partner.

 Providing communication content for investor website to THE CLIENT and updation of the same during the assignment period and also providing content for updation.

4. SLAs- Deliverables & Timeline

The time period of the assignment is 24 months from the date of award of the contract. The SLAs for the **Media, Branding & Communication** partner for this duration will be as follows:

Sr.No	Work products / Milestones	Time Line				
1	Project Start date	Day zero				
2	Presentation on Media strategy and action Plan for 4-5 focus sectors	Within 10 days from Day Zero				
3	Monthly status report	Within 7 days after the end of every month				
4	Presentation on Media plan for Punjab Investors' summit 2013	Within 15 days from Day Zero				
5	Final submission of designs of knowledge content including 4-5 sector brochures (editable format)	Within 30 days from Day zero				
6	Final submission of State pitch and 4-5 sector pitch presentations (PPTs)	Within 40 days from Day Zero				
7	Publication in newspapers/magazines and telecast on TV of major stories as mentioned in scope of work	Monthly Basis				
8	Media Coverage in national business delegations (including 3 domestic roadshows).	Before Punjab Investor Summit 2013				
9	Media coverage & communication of Punjab Investors' Summit 2013	Within 3 months from Day zero				

Sr.No	Work products / Milestones	Time Line				
10	Follow-up action plan after the Summit	Within 15 days after the Punjab Investors Summit 2013				
11	Presentation on Media plan for Punjab Investors' summit 2014	Within 7 months from Day Zero (within 2 months of Punjab Investors' summit 2013)				
12	Final submission of designs of knowledge content including 8-9 sector brochures (editable format)	Within 8 months from day zero (within 3months of Punjab Investors Summit)				
13	Final submission of State pitch and 8-9 sector pitch presentations (PPTs)	Within 8 months from day zero (within 3months of Punjab Investors Summit)				
14	Participation in national delegations (including 4 domestic roadshows).	Before the Punjab Investors summit 2014				
15	Functional website with design & communication elements	Regular Basis				
16	Media coverage & communication of Punjab Investors' Summit 2013	Within 17 months from Day Zero (within 12 months of Punjab Investors' summit 2013)				
17	Follow-up action plan after the Punjab Investors' summit 2014	Within 1 month after the Punjab Investors summit 2014				
18	Follow up action taken report	Three month after Punjab Investor Summit 2014				
19	Comprehensive assignment report	Within 5 months of the summit 2014				

* A Class Companies must be companies with annual turnover exceeding Rs 100 Cr.

Day Zero shall be 7th day after date of execution of Agreement. The time line and definition of Deliverables can vary as per the action plan to be defined by the Media, Branding & Communication Partner.

The Consultant shall hand over soft copies and 5 sets of hard copies of all the deliverables of the assignment as per time line, which will be the property of the Client.

To carry out its work smoothly and delivering as per mentioned time line above the Consultant shall have full support and cooperation from Government of Punjab in terms of prompt feedback, timely review of deliverables, sending of communications to investors, delegations and other stake holders as required for the success of the Campaign (from the Chief Minister's Office, Chief Secretary's Office, Principal Secretary Industries' and the Client's office and any other relevant / stake holder government department and offices as may be applicable)

Form of Bank Guarantee for Performance Security

1.	IN consideration of PICTC (hereinafter called "THE CLIENT") having agreed to
	exempt(hereinafter
	called "the said Media, Branding & Communication Partner") from the demand, under the
	terms and conditions of an Agreement, datedmade between The
	Client, having its office at Udyog Bhawan; Himalaya Marg; Sector 17; Chandigarh; India
	and for the project of An Investment Promotion Campaign of Punjab
	(hereinafter called "the said Agreement"), of security deposit for the due fulfillment by the
	said Media, Branding & Communication Partner of the terms and conditions contained in
	the said Agreement, on production of a bank guarantee for
	Rsonly) We, (indicate the name of the Bank),
	(hereinafter referred to as "the Bank") at the request of (Media, Branding &
	Communication Partner) do hereby undertake to pay to the Client an amount not exceeding
	Rsagainst any loss or damage caused to or suffered or
	would be caused to or suffered by the Client by reason of any breach by the said Media,
	Branding & Communication Partner of any of the terms or conditions contained in the said
	Agreement.
_	Ma Codicate the group of the Double de boucher undertake to you the constructe due and
2.	We (indicate the name of the Bank), do hereby undertake to pay the amounts due and
	payable under this guarantee without any demur, merely on a demand from the Client stating
	that the amount claimed is due by way of loss or damage caused to or would be caused to or
	suffered by the Client by reason of breach by the said Media, Branding & Communication
	Partner of any of the terms or conditions contained in the said Agreement or by reason of the
	Media, Branding & Communication Partner failure to perform the said Agreement. Any such
	demand made on the bank shall be conclusive as regards the amount due and payable by
	the Bank under this guarantee. However, our liability under this guarantee shall be restricted
	to an amount not exceeding Rs.

3. We undertake to pay to the Client any money so demanded notwithstanding any dispute or disputes raised by the Media, Branding & Communication Partner in any suit or proceeding pending before any court or Tribunal relating thereto our liability under this present being absolute and unequivocal.

The payment so made by us under this bond shall be a valid discharge of our liability for payment there under and the Media, Branding & Communication Partner shall have no claim against us for making such payment.

- 4. We, (indicate the name of bank) further agree that the guarantee herein contained shall remain in full force and effect during the period that would be taken for the performance of the said Agreement and that it shall continue to be enforceable till all the dues of the Client under or by virtue of the said Agreement have been fully paid and its claims satisfied or discharged or the Client certifies that the terms and conditions of the said Agreement have been fully and properly carried out by the said Media, Branding & Communication Partner and accordingly discharges this guarantee. Unless a demand or claim under this guarantee is made on us in writing on or before the _______ we shall be discharged from all liability under this guarantee thereafter.
- 5. We, (indicate the name of bank) further agree with the Client that the Client shall have the fullest liberty without our consent and without affecting in any manner our obligations hereunder to vary any of the terms and conditions of the said Agreement or to extend time of performance by the said Media, Branding & Communication Partner from time to time or to postpone for any time or from time to time any of the powers exercisable by the Client against the Media, Branding & Communication Partner and to for bear or enforce any of the terms and conditions relating to the said agreement and we shall not be relieved from our liability by reason of any such variation or extension being granted to the said Media, Branding & Communication Partner or for any forbearance, act or commission on the part of the Client or any indulgence by the Client to the said Media, Branding & Communication Partner or by any such matter or thing whatsoever which under the law relating to sureties would, but for this provision, have effect of so relieving us.

- 6. This guarantee will not be discharged due to the change in the constitution of the Bank or the Media, Branding & Communication Partner.
- 7. We, (indicate the name of Bank) lastly undertake not to revoke this guarantee during its currency except with the previous consent of the Client in writing.

8.	This	guarante	e shall	be '	valid	for a	a period	of :	30	months	with	effect	from	(date of
	LOA)													
	Date	d ·	the			da	v of			, 2013	3			

Form of Power of Attorney for Signing of Proposal

(On a Stamp Paper of relevant value)

Power of Attorney

Know all men by these presents, we	(name and address of the registered
office) do hereby constitute, appoint and author	ize Mr./Ms (name
and address of residence) who is presently er	nployed with us and holding the position of
as our attorney, to do ir	n our name and on our behalf, all such acts,
deeds and things necessary in connection with	or incidental to our proposal for the Selection
of Media, Branding & Communication Partner	for An Investment Promotion Campaign of
Punjab including signing and submission of	all documents and providing information/
responses to PICTC, representing us in all m	atters before PICTC in connection with our
proposal for the said Project.	
We hereby agree to ratify all acts, deeds and	
pursuant to this Power of Attorney and that all a attorney shall always be deemed to have been of	
attorney shall always be deemed to have been t	ione by us.
(Signature)	
(Name, Title and Address)	
I Accept	
(Signature)	
(Name, Title and Address of the Attorney)	

Notes:

The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executant(s). Also, where required, the executants(s) should submit for verification the extract of the charter documents and documents such as a resolution / power of attorney in favor of the Person executing this Power of Attorney for the delegation of power hereunder on behalf of the Media, Branding & Communication Partner.

In case the Proposal is signed by an authorized signatory on behalf of the bidder, a copy of appropriate resolution certified by company secretary conveying such authority may be enclosed in lieu of the power of Attorney.